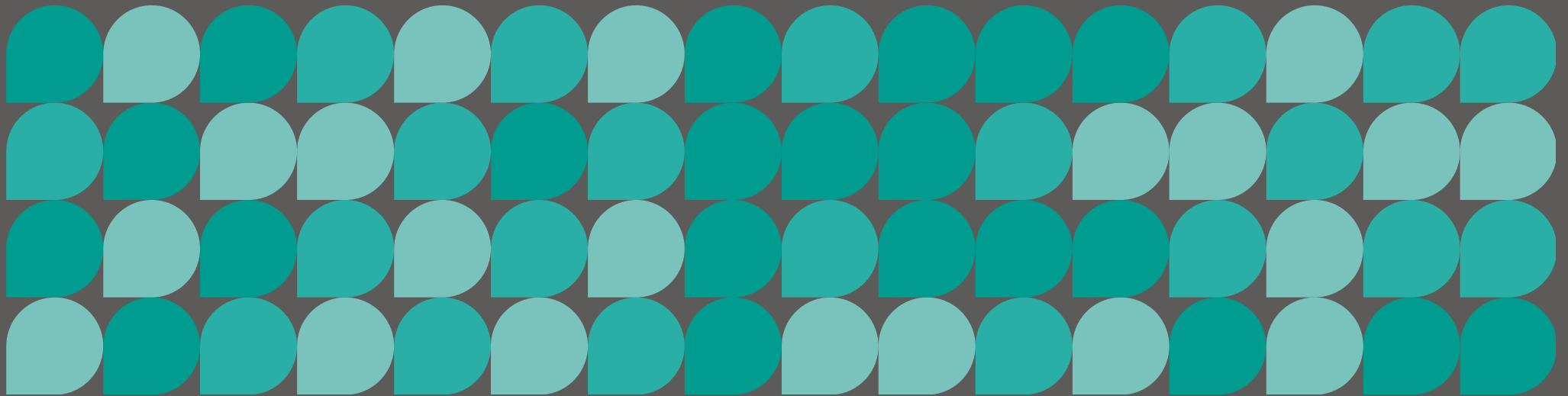


INTEGRATED CARE PARTNERSHIP BOARD

Prevention, Health and Good Growth

September 2024



Prevention, Health and Good Growth

Introduction

The GM system is uniquely placed to boost economic growth and improve health through a focus on people, prevention and place, particularly in the context of further devolution.

We are the largest area in the country where the ICS, Mayoral Combined Authority and other key public services share the same footprint

Shared ambitions with a new government coupled with our capability to deliver impact at scale

Decades of collaboration and a firm commitment to doing things differently for the benefit of the people of GM

System discussion at Reform Board on 26th July – support for 4 key areas

Health, Prevention and Growth – 4 Priority Areas

1

**A Prevention First
Approach**

2

Skills, Work and Health

3

**Advancing Health
Innovation**

4

**Capital Investment and
Regeneration**

Engagement on the Four Priorities – Local and National

**GM's Spending Review
Submission**

**Letter to Secretary of
State for Health and
Social Care**

**Live Well Event on 3rd
October**

**Visits to GM from Senior
Officials in Treasury and
DWP**

**Continuing Engagement
with Government on
Public Services Element
of Integrated Settlement**

**Focus at today's ICPB on
Live Well, GM Moving
and Health Innovation –
reflecting our priorities**

Health

Economic
Growth

Human
Capital



1. Prevention First

A Prevention First Approach

- We want to go even further with our integrated neighbourhood model – GM therefore offers the opportunity to test at scale national reforms in primary and social care. This would include connectivity with other public services, local VCFSE organisations and local political leadership as convenors of people in place. Our **Live Well model** would be the perfect vehicle to deliver this.
- For example, GM could rapidly **test and implement a new minimum wage for care workers** and **integrate our community Live Well offer with primary care** to reduce demand on GPs arising from non-medical issues.
- To support this, we want to partner with Government to **expand the current Single Settlement to enable locally driven public service reform** that provides greater flexibility and innovation in how our systems of support deliver prevention. This would enable sustainable funding approaches to see *progress with unity* and encourage include how we better support those experiencing multiple disadvantage building on existing devolution commitments.

Integrated Neighbourhood Level



Place Level



Integrated System Level



Supporting the *Left Shift* to Prevention

2. Skills, Work and Health

GM is ready to deliver the Working Well approach at a much greater scale and to be a test site for further innovation. We want to work with Government to extend the devolution of JCP and DWP employment support to GM as part of our Single Settlement, aligned to our current Adult Skills funding and the developing Live Well model. Devolution will allow us to provide flexible work, health and skills support to more people for the same funding by integrating services via a place-based model.

Supporting the ‘Get Britain Working’ Mission	Complexity of the Current Landscape and Gaps in Provision	Expanding Single Settlement Scope in the context of ‘Live Well’
<ul style="list-style-type: none"> We will support targeting an increase in the employment rate from 75% to 80%. This equates to 150,000 GM residents moving into work – our employment rate is 71.9% so GM has more ground to cover. Current commitment on Universal Support and Work Well will only support approx. 6,000 (out of work) people in GM for 25/26. This is of an estimated 84,000 people that are economically inactive but want to work leaving a significant gap in support. Through a new model of outreach and engagement we will reach more people that traditionally wouldn’t access support through JCP. 	<ul style="list-style-type: none"> Current landscape of provision is complex in terms of access, pathways, target cohorts and a variety of commissioned services responding to different needs assessments. Centrally driven definitions of unemployment and economic inactivity intersected with various health conditions is driving the complexity of the system response. Significant covid legacy and a large proportion of the economically inactive numbers are made up of people 50+ alongside a growing number of NEET young people. 	<ul style="list-style-type: none"> Devolved employment support would allow us to shape a joined-up work, health and skills offer and enable Jobcentres to be more responsive to local needs. In GM this would see the creation of a ‘Live Well’ service – an entirely new way of providing social support, stability, and security with community-based early intervention, triage and signposting to help people back to work. Functional statement being drafted to describe what full devolution of all employment support funding/functions and associated health funding would look like as part of a revised work, health, skills and support pillar in our single settlement

3. Advancing Health Innovation

Health innovation is one of the GM city region’s ‘frontier sectors’ owing to its strengths in integrated health and care, academia, digital and life sciences. Unlocking these strengths to address the drivers of population health and deliver economic growth are key priorities. Building on GM’s existing strengths and assets, there are four strategic areas of focus to outline to Government:

Health innovation in places	Life sciences ecosystem development	Academic accelerator	Accelerated life sciences market access
<p>Alongside the capital investments and redevelopment projects outlined, there is opportunity to develop next generation health innovation and wellness approaches for local people, using modern facilities underpinned by digital and multi-channel approaches, with embedded commercial property for life sciences, health care and wellness innovation, and housing.</p>	<p>GM has undertaken a robust analysis of its health innovation and life sciences ecosystem, identifying a significant cluster with high recent growth, but there remains a lack of clear specialisation and large businesses. We will prioritise key sectors building on existing strengths and drive growth through local and inward investment, to further GM’s position as a globally important life sciences cluster. This will include a focus on biologics manufacturing, a major global growth market.</p>	<p>Building on our GM academic and industry strengths, we last year secured investment from Innovate UK into an advanced diagnostics accelerator programme, which is delivering benefits for patients through specific projects and maturity of the academic- industry interface. This short-term funding is due to complete in March 2025, but we believe there are major opportunities to improve outcomes for local people and drive economic growth by furthering this approach within GM, under a devolved innovation settlement.</p>	<p>GM has all the ingredients to become a global life sciences superpower, with a focus on accelerated regulation, effective and efficient clinical trials, a learning market for pharma/medtech for real world evidence generation, and accelerated access for citizens to novel innovations at scale. This will require us to build on existing digital and data assets at population level, and strengthen links to industry partners to accelerate the pharma product lifecycle management process.</p>

Outline offer and ask to Government:

- Affirm GM’s aspirations to be a major global health and life sciences superpower to contribute to national and local economic growth, improve health of local people.
- Co-develop a GM sector specific plan with Government
- Further develop GM’s dialogue with national industry/innovation funding bodies to ensure optimal resource availability to pursue this ambition
- Progress freedoms under the devolution opportunities for better use of local funding to super charge these ambitions

4. Capital Investment and Regeneration

Capital Investment and Regeneration

- Unlocking the potential of **NHS capital investment and new models of care as part of wider regeneration and place development**. The opportunities we have for health infrastructure across GM can act as a driver of economic growth – creating good quality jobs and providing suitable sites for building new homes.
- Using the formalised relationship between health, the housing sector and GMCA to test innovative approaches that **connect housing, health and care to reduce demand on services and boost growth**. This includes upscaling delivery of Supported Housing and working with Government to implement the Warm Homes Plan – in conjunction with other Retrofit Programmes and Decent Homes.
- We want to work in partnership with Government to accelerate the work we have underway to **reform the children’s social care market** through access to additional capital funding.
- Access to national NHS capital pipelines remains problematic with a disjointed capital application system. We want to work with Government to **find new ways for ICSs to access capital** on a consistent basis and deploy it to boost growth.



ICS Sustainability Plan

- The Sustainability Plan is being presented to the Integrated Care Board for approval in September. The Plan is needed because the challenges we face now are more complex and acute than we have ever experienced in Greater Manchester. These challenges cover finance, performance, quality and population health. We will bring the Plan to the next ICPB.
- The Plan shows how the GM health and care system **both** returns to financial balance through addressing underlying deficit **and** secures a sustainable future through addressing future demand growth and implementing new models of care year on year
- The best way to reduce the cost impact future demand growth is to support people to stay healthy through preventative, proactive care and support and creating the conditions for good lives. The Four Priority areas for Health and Growth are fundamental to this.
- The Sustainability Plan aligns with the recommendations of the recent independent investigation into the NHS by Lord Darzi. GM is therefore well-positioned to make an offer to Government to deliver the Darzi recommendations rapidly and at scale